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ADDRESS TO NAVY LEAGUE
NEW YORK COUNCIL
13 November 1978

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Tentative
Schedule for Address
to the Navy League
New York Council
13 November 1978

1530 Depart for WANAP.

1545 Depart WANAP for NYC.

1640 Arrive LaGuardia Airport.

¹⁷³⁰
~~1730~~ Arrive New York Hilton. Proceed to assigned rooms.

1830 Proceed to reception.

1900 Dinner, Grand Ballroom.
Post-dinner remarks.
Address by Mr. Edgar B. Speer, Chairman of the Board,
U.S. Steel.
Address by Admiral Stansfield Turner, USN.

²²⁰⁵
~~2200~~ Dinner concludes. Depart for LaGuardia.

²³⁰⁵
~~2245~~ Depart for Washington, D.C.

⁰⁰¹⁰
~~2345~~ Arrive WANAP.

⁰⁰³⁰
~~0005~~ Arrive Quarters D.

EDGAR B. SPEER

Edgar B. Speer, Chairman and Chief Executive Officer of United States Steel Corporation, was born in Pittsburgh in 1916.

He was elected Chairman and CEO in March 1973, 35 years after beginning his first job as a metallurgical observer in the Corporation's Ohio Works in Youngstown in 1938.

Before joining U.S. Steel, he attended Widener College and the University of Pennsylvania. In 1955 he completed the Advanced Management Program at Harvard Graduate School of Business Administration.

Following several successive promotions and assignments at Youngstown, Ohio; Gary Works, Indiana; Duquesne and Fairless Works in Pennsylvania, he returned to Pittsburgh in 1958 as general manager of steel operations. In rapid succession thereafter, he was elected vice president-steel operations, then administrative vice president Central operations, becoming executive vice president-production in 1967. In the following year he was elected to the Board of Directors. He became president of U.S. Steel in 1969, and was elected chairman of the board in 1973. L.C. ✓

His memberships include the board of directors and executive committee of the American Iron and Steel Institute; director of the International Iron and Steel Institute. He also holds memberships in the Business Council, the President's Council on Physical Fitness and the Boy Scouts of America.

He is a director of the American Telephone & Telegraph Company and Procter and Gamble Co.

NAVY LEAGUE - NYC

Feb 77 - Should have known - 4th ADM
? Intelligent ? Skulking
Since DCI - resisted USN audiences
Delighted 1) Jack Bergin
2) Impact of groups - turnaround
12 mo. ago - Bloated bureaucracy
Old spies - Scarlet letter
Past 6-8 mo - reversal - resp press & public
- recognize need intel org.
But less recog. need - secrets
- Open society - but some preps secret
- weapons, SALT
- Dipl, neg., econ pressure, mil. intervention
- Advantage - behind scenes
e.g., election - Terrorism
- brilliant successes
- reduced role
Press Club - 2 stories - Farber & ITT
- Analogous - protect sources
Secrecy - potentially harmful
- Staunch flow
- Impede justice

Yet - inability - increased vulnerability

- cripple ability to collect

Some secrecy legitimate

- easy assume wrongdoing - coverup

- easy accept whistle-blower - hero

BUT - generalizations - mislead - destructive

Recognize need secrecy - business, newspapers, indiv

- Government same

- but intel - risks - more at stake

no passe-partout - need checks

Revolutionary change - OVERSIGHT

- IOB - Congress

- Result - more judicious - benefits/losses

- Danger - timidity - no evidence yet

- Charters - legal foundation - standards

Historic time - unique American model

- balance needed

- public support - understanding

- depend on Navy League

o influence on knowledge

o greater understanding of job

trying to do